



March 14, 2012

GH1200-00006-2012

Mr. Le Roux
ISS-Safenet JV
Kabul, Islamic Republic of Afghanistan

Subject: Letter of Commendation for ISS-Safenet

Dear Mr. Le Roux:

I am writing to express my heartfelt thanks for your support of the Afghanistan Infrastructure Rehabilitation Program Task Order 8, Reconstruction of the Gardez to Khost Road, during the period of 1 February 2008 to 10 March 2012.

The area where construction took place had many challenges. The largely mountainous terrain and climatic extremes affected equipment and personnel. The alignment bisects the strategically important "Zadran Arc", where many people have felt neglected by the central government for years and were reluctant to support the project. A paucity of Afghan and Foreign military and security forces meant insurgent groups had developed long-term support structures and enjoyed relative freedom of movement. One of the most notorious groups, the Haqqani Network, was particularly well-embedded due to many family ties in villages occupying key terrain.

Your management team adapted quickly to the situation and developed a new concept of operations that employed a mix of mobile groups and static forces with a robust command and control system. That plan also emphasized the criticality of good relations with the local communities, and was executed in concert with AIRP's own community development efforts. There were many trying days. Your people literally bled for us, and it will not be forgotten.

ISS-Safenet JV has routinely proven itself an adaptable and innovative organization with a great deal of talent. The progress made on the project would not have been possible without you.

I wish you continued success in future works

Sincerely,

A handwritten signature in blue ink, appearing to read 'William H. Haight III'.

William H. Haight III, PE
Chief of Party, IRP
LBG/B&V JV - Kabul, Afghanistan

